

Strategic Risks									
Risk Ref / Priority	Risk Heading	Director / Head of Service	Previous Ratings			Latest Rating	DOT	Target	
			Qtr 4 (2014/15)	Qtr 1 (2015/16)	Qtr 2 (2015/16)	Qtr 3 (2015/16)		Rating	Date
Priority - Create a great place for learning and opportunity									
16	CSC Service Standards & Inspection Outcome	Andrew Carter	12	12	12	12	➔	12	31/03/16
Priority - Encourage and promote job creation and economic prosperity									
10	Purfleet Regeneration	Matthew Essex	12	12	12	12	➔	8	31/03/16
Priority - Build pride, responsibility and respect									
1	Adult Social Care, Cost & Quality Standards	Les Billingham	16	12	12	12	➔	12	31/03/16
2	Failure to Implement the Care Act	Les Billingham	-	12	12	9	↓	12 9	31/03/16
4	Welfare Reforms	Roger Harris	12	12	12	12	➔	12	31/03/16
17	CSC Safeguarding & Protection C&YP	Andrew Carter	-	12	12	12	➔	12	31/03/16
19	Emergency Planning & Response	Gavin Dennett	9	9	9	9	➔	9	31/03/16
Priority - Improve health and well-being									
21	Housing Needs and Homelessness	Dermot Moloney	-	9	9	9	➔	9	31/03/16
3	Health & Social Care Transformation	Roger Harris	12	12	12	12	➔	12	31/03/16
Priority - Promote and protect our clean and green environment									
24	Waste Collection Route Optimisation (New)	Richard Parkin	-	-	-	9	N/A	3	31/03/16
Organisational Risks									
Risk Ref / Priority	Risk Heading	Director / Head of Service	Previous Ratings			Latest Rating	DOT	Target	
			Qtr 4 (2014/15)	Qtr 1 (2015/16)	Qtr 2 (2015/16)	Qtr 3 (2015/16)		Rating	Date
Theme - A well-run organisation									
5	Managing Change / Capacity for Change	Jackie Hinchliffe	9	9	9	9	➔	9	31/03/16
6	Sickness Absence	Jackie Hinchliffe	9	9	9	9	➔	6	31/03/16
8	Delivery of MTFs 2015/16	Sean Clark	-	12	12	12	➔	6	28/02/16
9	Delivery of MTFs 2016/17 - 2019/20	Sean Clark	-	16	12	12	➔	8	28/02/16
12	Property Ownership Liability	Ian Rydings	-	8	8	8	➔	4	31/12/15
15	Reputation and Profile	Karen Wheeler	-	9	9	9	➔	6	31/12/15 31/03/16
18	Business Continuity Planning	David Bull	12	12	12	12	➔	12	30/09/15 31/03/16
22	ICT Infrastructure	Sean Clark	12	8	8	8	➔	4	30/09/15 31/01/16
23	ICT Disaster Recovery Planning	Sean Clark	-	8	8	12	↑	4	31/05/16

Footnote: Target Date: Retained = The risk is managed to the required level (risk appetite) but ongoing monitoring/review required via the S/C R&O Register.
 Removed = The risk is removed from the S/C R&O Register as it is either realised or managed to the required level (risk appetite). For items managed to the required level any ongoing monitoring to be undertaken by Dept., if needed.
 Priority: **Red** = High, **Amber** = Medium, **Green** = Low. Ratings: Lower is best DOT: Latest v Previous Rating (➔ Static, ↑ Increased, ↓ Decreased)

Strategic Opportunities									
Risk Ref / Priority	Risk Heading	Director / Head of Service	Previous Ratings			Latest Rating	DOT	Target	
			Qtr 4 (2014/15)	Qtr 1 (2015/16)	Qtr 2 (2015/16)	Qtr 3 (2015/16)		Rating	Date
Priority - Create a great place for learning and opportunity									
-	-	-	-	-	-	-	-	-	-
Priority - Encourage and promote job creation and economic prosperity									
11	South East Local Enterprise Partnership	Matthew Essex	12	12	12	12	➔	16	31/03/16
14	Business/NNDR Growth	Matthew Essex	-	9	9	9	➔	16	31/03/16
Priority - Build pride, responsibility and respect									
13	Community Hubs and Community Engagement	Natalie Warren	-	9	9	9	➔	12	31/03/16
Priority - Improve health and well-being									
-	-	-	-	-	-	-	-	-	-
Priority - Promote and protect our clean and green environment									
20	Gloriana Thurrock Ltd	Steve Cox	16	16	16	16	➔	16	31/03/16
Organisational Opportunities									
Risk Ref / Priority	Risk Heading	Director / Head of Service	Previous Ratings			Latest Rating	DOT	Target	
			Qtr 4 (2014/15)	Qtr 1 (2015/16)	Qtr 2 (2015/16)	Qtr 3 (2015/16)		Rating	Date
Theme - A well-run organisation									
7	Digital Council Programme	Jackie Hinchliffe	-	8	8	8	➔	16	31/12/16

Footnote: Target Date: Retained = The opportunity is managed to the required level but ongoing monitoring/review required via the S/C R&O Register.
 Removed = The opportunity is removed from the S/C R&O Register as it is either realised or managed to the required level. For items managed to the required level any ongoing monitoring to be undertaken by Dept., if needed.
 Priority: **Gold** = High, **Silver** = Medium, **Bronze** = Low. Ratings: Higher is best DOT: Latest v Previous Rating (➔ Static, ⬆ Increased, ⬇ Decreased)